

Disclaimer

• This presentation contains forward-looking statements relating to the business outlook, operating and financial projections, and the growth prospects of São Martinho S.A. These statements merely represent projections and as such are based exclusively on management's expectations about the future of the business.

Forward-looking statements are no guarantee of performance. They involve risks, uncertainties
and assumptions because they relate to future events and therefore depend on circumstances
that may or may not occur in the future.

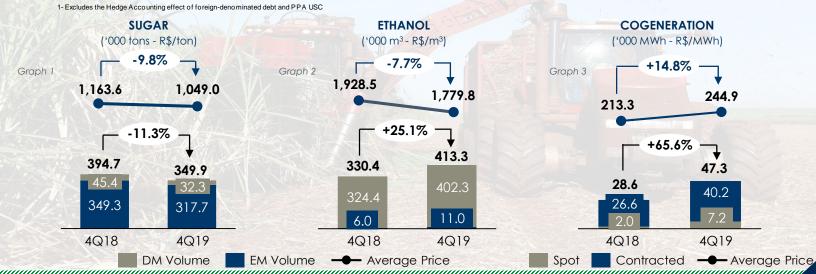
 Investors should understand that general economic conditions, industry conditions, climate and other operating factors could also affect the future results and could cause results to differ materially from those expressed in such forward-looking statements.

Agenda

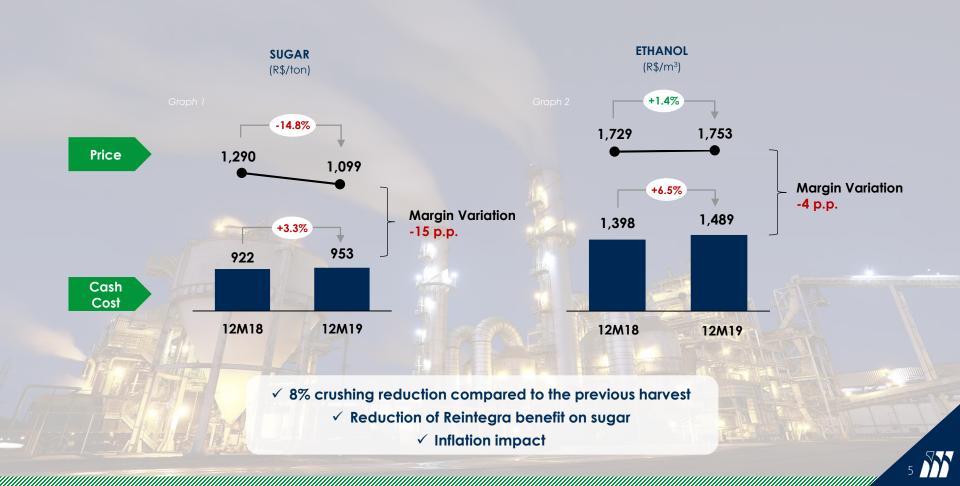


Financial Highlights

Executive Summary	4Q18	4Q19	Chg. (%)	12M18	12M19	Chg. (%)
Net Revenue ¹	1,118,241	1,124,508	0.6%	3,621,987	3,381,663	-6.6
Adjusted EBITDA	585,629	509,586	-13.0%	1,949,994	1,644,534	-15.7
Adjusted EBITDA Margin	52.4%	45.3%	-7.1 p.p.	53.8%	48.6%	-5.2 p. _l
Adjusted EBIT	296,278	121,050	-59.1%	1,054,412	599,760	-43.1
Adjusted EBIT Margin	26.5%	10.8%	-15.7 p.p.	29.1%	17.7%	-11.4 p. _l
Others Operating Revenues - Copersucar Credits	106,499	(1,834)	n.m.	106,499	(2,386)	n.n
Net Income before taxes	192,107	87,639	-54.4%	622,546	379,234	-39.1
Net Income	153,335	85,610	-44.2%	491,706	314,045	-36.1
Cash Income	233,176	158,048	-32.2%	846,362	461,370	-45.5
Net Debt / EBITDA	1.26 x	1.46 x	15.6%	1.26 x	1.46 x	-13.5



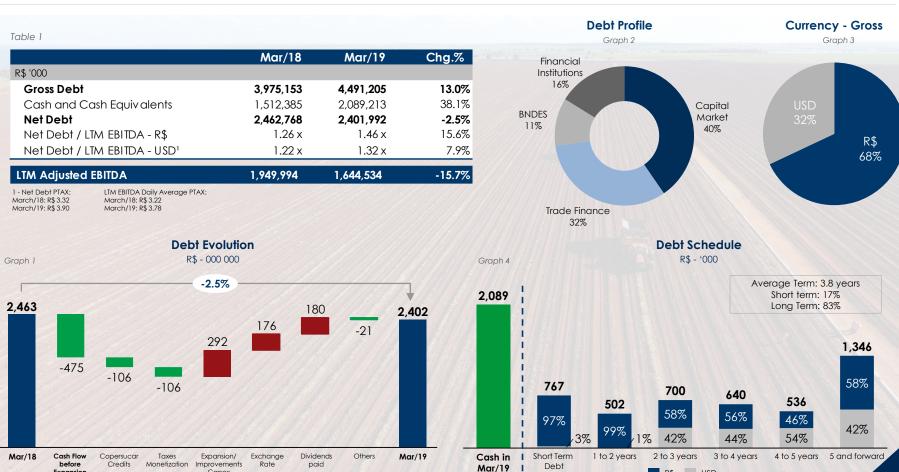
Margin by Product – 12M18 x 12M19



Indebtedness

Expansion

Capex



R\$

USD

Production Guidance: 19/20 Harvest

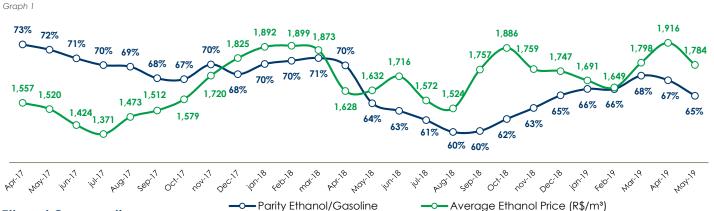
	18/19		7/20 Iance	Chg. (%)
OPERATIONAL DATA				
Crushing ('000 tons)	20,450	22,000		8%
Average TRS (Kg/Ton)	142.2	139.0		-2%
Production Mix Scenarios		Max Sugar	Max Ethanol	
Sugar ('000 tons)	992	1,415	1,055	
Ethanol ('000 m³)	1,097	915	1,145	
	829	905	910	

Hedge Position



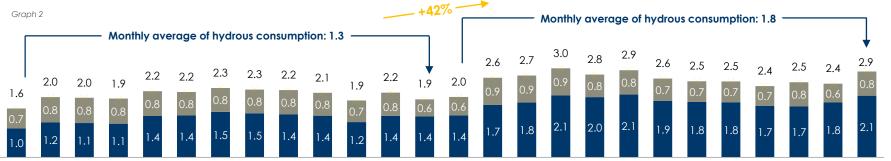
Ethanol Market

Ethanol Average Price and Ethanol/Gasoline Parity (SP/MG/Goiás)



- Consumption of ethanol in the 18/19 crop grew 18%, with a 42% increase in hydrous ethanol
- Parity at the pump was well below the 17/18 harvest given the strong mix change
- In the first two months of the 19/20 harvest, we observed an average price increase of 13% Y/Y

Ethanol Consumption



Apr-17 May-17 Jun-17 Jul-17 Aug-17 Sep-17 Oct-17 Nov-17 Dec-17 Jan-18 Feb-18 Mar-18 Apr-18 May-18 Jun-18 Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19 Feb-19 Mar-19 Apr-19 May-19

■ Domestic Market Demand - Hydrous Ethanol (million m³)

■ Domestic Market Demand - Anhydrous Ethanol (million m³)

Projects

Projects - 18/19 Harvest

Description	Amount invested	Value Creation		
Planting - Furlan Acquisition	R\$40 million	Acquisition of Furlan's biological assets		
Planting - Boa Vista Mill Expansion	R\$23 million	Expansion of crushing capacity to 5.2 million tons		
	Total Cane Plantir	ng: R\$63 million		
Agricultural Automation (COA)	R\$24 million	Reduction in agricultural costs of \sim R\$ 2 to R\$ 3 per ton as of the 21/22 crop year after rollout to all mills		
Vinasse Application - São Martinho and Santa Cruz Mills	R\$17 million	Reduction in average cost with mineral fertilization and increase in cane yields		
Furlan Acquisition - Industry	R\$14 million	Expansion in crushing capacity without expanding planted area		
Ethanol Tanks	R\$12 million	Ethanol carryov er possibility and increased sales flexibility		
Ethanol Production	R\$12 million	Greater flexibility in production mix to increase the profitability of products		
Compliance with Brazilian NRs	R\$10 million	Compliance with mandatory procedures related to occupational safety and health		
PSS & Meiosi	R\$7 million	Reduction of 20% in direct production costs with transportation and increase in crushing volume by processing the cane used for setts		
Other Projects	R\$26 million	Projects aimed at improving agricultural productivity		

Total of Projects: R\$122 million

GRAND TOTAL: R\$185 million (Average IRR: ~28%)

Projects - Future

- COA Agricultural Automation
- PSS+Meiosi
- Yeast in the Boa Vista Mill
- Sugar and ethanol production

R\$ 80 million (Average IRR: ~30%)

+ Corn Ethanol¹: R\$ 350 million

Total: R\$ 430 million

Dividends & Buyback

Dividends & Buyback¹

- Dividends: R\$ 110 million
 - Payout of 35.0% (above historical average)
- Share Buyback of up to 10 million shares
 - o Deadline: 18 months

Equivalent to ~100% of 18/19 Harvest Earnings

